



Regular Meeting of the Board of Directors of the Port of Oswego Authority

Monday, October 20, 2025

4:30 PM Meeting

- 1. Call to Order**
- 2. Motion 10-20-2501: To approve the Minutes of the 09-22-2025 regular monthly meeting (Exhibit A)**
- 3. Administrative Operational Report (Schneider) & Operations Report (McMahon) (Exhibit B)**
- 4. Administrative Financial Reports: (A) Primary and (B) Subsidiary**
Motion 10-20-2502: To accept September's Primary and Subsidiary Financial Reports
 - A. Primary Financial Reports: (Exhibit C-1)**
 - Cash Position
 - Balance Sheet
 - Profit & Loss Statement
 - Marina Profit & Loss Statement
 - B. Subsidiary Financial Reports: (Exhibit C-2)**
 - Monthly Bills (for July & August)
 - Accounts Payable
 - Accounts Receivable
 - Grants Receivable Summary
 - Loan Summary
 - Schedule of Assets
 - Sales Report
- 5. Chairman's Report**
- 6. Committee Reports – no Committee Meetings in September**
 - a. Executive Committee**
 - b. Audit and Finance Committee**
 - c. Governance Committee**
 - d. Planning and Development Committee**

MISSION STATEMENT

The mission of the Port of Oswego Authority is to serve as an economic catalyst in the *Central New York Development Council District Region* by providing diversified and efficient transportation services and conducting operations in a manner that promotes regional growth and development while being mindful of our responsibility to serve as a steward of the environment.

7. Old Business

8. New Business

Motion 10-20-2503: To move to Executive Session for discussions on ILA Retirement Plan trustee and property management.

9. Motion 10-20-2504: To resume the regular monthly meeting.

10. AD HOC MOTIONS REQUIRED AS A RESULT OF MEETING BUSINESS:

Motion 10-20-250 : To

Motion 10-20-250 : To

11. Motion 10-20-250 : To adjourn the regular monthly meeting.

**Next Regular Monthly Board Meeting is scheduled for
Monday, November 17, 2025 @ 4:30pm**

MISSION STATEMENT

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Exhibit A

PORT OF OSWEGO AUTHORITY – UNAPPROVED/DRAFT

Regular Monthly Board Meeting

Monday, September 22, 2025

CALL TO ORDER: Mr. Enwright called the meeting to order at approximately 4:48 PM.

PRESENT: Francis Enwright - Chairperson, Constance Cosemento - Vice Chairperson, Kathleen Macey, James Metcalf, Diane Zeller, Jennifer LaPietra, and Thomas Schneider - Interim Executive Director.

ALSO PRESENT: Pat McMahon - Supervisor of Development & Maintenance, Kimberly Natoli - Port Employee, and Debbie Godden - Accounting Manager.

A MOMENT OF SILENCE FOR BOARD MEMBER STANLEY V. DELIA

Following the Call to Order at 4:50 PM, the Chairman initiated a moment of silence in remembrance of Stanley Delia, a Board member, who passed away this month.

WHEREAS – the Board of Directors of the Port of Oswego Authority acknowledges with deep sorrow the passing of dedicated Board member, Stanley V. Delia, on Sunday, September 14, 2025;

WHEREAS – Stanley V. Delia served faithfully as a member and officer of the Board of Directors of the Port of Oswego Authority since June 2, 2022;

NOW THEREFORE BE IT RESOLVED – the Board of Directors of the Port of Oswego Authority recognizes the contributions of Stanley V. Delia and requests a moment of silence in his memory.

Mr. Enwright commented on Mr. Delia being an outstanding member of the Board, how Mr. Delia made his attendance at meetings, being an active participant, and chose to stay with the Board despite being ill.

APPROVAL OF MINUTES

Motion 09-22-2501:

A motion was made by Ms. Zeller to approve the minutes of the July 21, 2025 Regular Monthly Meeting (Exhibit A) at 4:53 PM. Motion was seconded by Ms. Macey. Motion passed. 6-Aye, 0-Nay.

ADMINISTRATIVE OPERATIONAL REPORT

Mr. Schneider, Interim Executive Director, presented the Administrative Operational Report to the Board at 4:53 PM.

Report Topics:

Monthly operations update – July & August 2025

Update on projects:

- The Port's three (3) current commodities that are transloaded and warehoused:
 - ✓ **aluminum**
 - ✓ **grain**
 - ✓ **potash**

- Aluminum – prime aluminum and recycled aluminum; prime aluminum has been shipped out, and what has been observed is that commodity brokers have scrambled to fulfill contracts in various places for the delivery of prime aluminum and consistently going after domestic sources.
- Silo – no corn season in the northeast this year for export purposes, which is what the Port's silo is for; low production of good corn grown, most chopped up into feed. Expect to begin filling the silo with soybeans the following week. Farmers will start to bring soybeans into the Port, dropping them off in truckloads, and the Port will then start sending the soybeans out on rail to deliver on behalf of DeLong Companies.
- Potash – agreement with lessee to limit potash loadout to Mondays, Wednesdays, and Fridays.
- Marina – not a lot of activity on the west-side marina, but more than last year; east-side marina very active, however there are some long-term infrastructure challenges there.
- USGS at 17 Lake Street (Fish & Wildlife) – working on the succeeding lease for USGS; will be looking for a resolution authorizing to execute the proposal.
- Breakwall Project – is continuing.
- U.S. Army Corps of Engineers – celebration marking the completion of repairs on the Oswego West Arrowhead Breakwater.
- Grants – the Port has several different grants in different states of readiness:
 - ✓ Warehouse Modernization Grant – came from the Port Improvement Development Project (PIDP) grant, moving along incrementally with the representatives of U.S. Department of Transportation Maritime Administration (MARAD).
 - ✓ Economic Development Administration (EDA) Grant – still pushing to secure the EDA Grant and its relationship with the Passenger and Freight Rail Assistance Program (PFRAP) grant (issued by DOT) that was outstanding. There was an older PFRAP tied to the EDA to add both some additional rail spurs at the Fitzgibbons site to extend out the rail by the silo, and to purchase a conveyor system to allow the Port to load grain onto ships with more modern equipment.
 - ✓ Electric Railcar Mover – went out to bid and will be constructed by Alta Material Handling, is expected by December 2025; Patrick McMahon will update on this.
 - ✓ FEMA Project/Grant – federal grant, afraid of losing the money that has been distributed to NYS Department of Homeland Security and Emergency Services; Debbie Godden has been attempting to close out two FEMA projects REDI funds related to the flooding incidents of 2017 and 2019.
 - ✓ Security Grant – submitted for a security grant for camera and camera replacements and upgrades.
- Foreign Trade Zone (FTZ) and Bonded Warehouse – possibly in utilizing the space the Port currently has in creating a bonded warehouse (there are none on the Great Lakes), a bonded warehouse cannot exist within an FTZ, and while the boundary of an active FTZ can be changed, the whole east side of the Port including Fitzgibbons, is drawn as the boundary of the FTZ and that boundary would have to be modified to create room for a bonded warehouse – doesn't work.
- NYS Canal Corporation Tour – stopped at the Port for a tour.
- American Great Lakes Ports Association (AGLPA) – Attendance in Chicago with Patrick McMahon, August 13th-15th.

- Member of Lake Ontario Sanctuary Advisory Committee (SAC) – meeting held on July 30th.

OPERATIONAL REPORT

Mr. Patrick McMahon, Supervisor of Development & Maintenance, detailed the following:

- Update on Operations
 - Urban Forestry Tour – tour was in July.
 - Still Watch – still at the Port; received an update on removal process.
 - Harborfest – fireworks and the barge went well.
 - Oswego Fire Department & Oswego Police Department – training on the LT-5 on September 9th and September 10th. Both did tactical training on the vessel.
 - AGLPA Chicago Convention – August 13th-15th, very interesting.
 - Electric Trackmobile – traveling to Baltimore, Maryland on October 6th-October 8th by invitation from Alta Materials Handling to view a similar railcar mover that the Port is receiving.
 - Department of Transportation – assisting the DOT with storing their equipment and materials at the Fitzgibbons site while they are completing the bridge project; should be until approximately Columbus Day weekend.
 - Breakbulk USA in Houston, Texas – September 30th-October 2nd.
 - Novelis fire on September 16th.

DISCUSSIONS ON TOPICS FROM ADMINISTRATIVE OPERATIONAL REPORT

Ms. LaPietra inquired what elements go into creating a bonded warehouse. Mr. Schneider stated that a bonded warehouse requires approvals outside of what is considered the local port district; an application and probably a three-month process, there is more tracking of goods than a FTZ. Mrs. Cosemento inquired if any other ports along the Great Lakes investigated bonded warehouses, and Mr. Schneider was not aware of any, however a lot of ports are already established FTZ.

Ms. LaPietra also inquired on the GSA lease is the Port leasing the building as is and then promising renovations? GSA is requesting that they want the terms of the lease fulfilled by the landlord, and obligations need to be met.

ADMINISTRATIVE FINANCIAL REPORTS

Motion 09-22-2502:

A motion was made by Mrs. Cosemento to accept August's financial reports as presented at 5:33 PM. Motion seconded by Ms. Zeller. Motion passed. 6-Aye, 0-Nay.

Primary Financial Reports

- Cash Position
- Balance Sheet
- Profit & Loss Statement
- Marina Profit & Loss Statement

Subsidiary Financial Reports

- Monthly Bills
- Accounts Payable
- Accounts Receivable
- Grants Receivable Summary
- Loan Summary
- Schedule of Assets
- Sales Report

Chairman's Report: No report per Mr. Enwright. Mr. Enwright stated that he appreciated the Port running as a business, and he did thank the Board for their efforts and their service.

COMMITTEE REPORTS:

Executive Committee: No meeting, no report per Mrs. Cosemento.

Audit and Finance Committee: No meeting, no report. Mr. Stanley Delia was the Audit and Finance Committee Chairman. Ms. Zeller inquired who would be taking over for that position; Mr. Enwright indicated that Mr. Metcalf is also on the Committee. Mr. Enwright stated that reorganization will have to occur.

Governance Committee: No meeting, no report. No Governance Committee Chair at this time.

Planning and Development Committee: No meeting, no report per Ms. Macey.

OLD BUSINESS

None.

NEW BUSINESS:

Motion 09-22-2503:

A motion was made by Mrs. Cosemento to authorize the Interim Executive Director to negotiate and execute a lease with U.S. General Services Administration (GSA) for USGS at 17 Lake Street, and to sign and complete any and all paperwork regarding the lease agreement at 5:39 PM. Motion seconded by Ms. Macey. Motion passed. 6-Aye, 0-Nay.

Mrs. Cosemento is concerned if the water catch basins expense will fall on the Port's responsibly; Mr. Schneider indicated that there is no language about the catch basins in the shell lease.

Motion 09-22-2504:

A motion was made by Ms. Macey to move to Executive Session to review marketing proposal, to review master plan proposal and land use management, customer issues, and contract issues regarding the Still Watch at 5:40 PM. Motion seconded by Ms. Zeller. Motion passed. 6-Aye, 0-Nay.

Mr. Metcalf was excused from the meeting at 6:39 PM.

Motion 09-22-2505:

A motion was made by Ms. Zeller to resume the regular monthly meeting at 6:41 PM. Motion seconded by Mr. Enwright. Motion passed. 5-Aye, 0-Nay.

ADJOURNMENT

Motion 09-22-2506:

A motion was made by Ms. Zeller to adjourn the regular monthly meeting at 6:42 PM. Motion seconded by Ms. Macey. Motion passed. 5-Aye, 0-Nay.

Kathleen Macey, Secretary/Treasurer

Constance Cosemento, Vice-Chairperson

Exhibit B



Administrative and Operations Report

October 2025

Thomas Schneider, Interim Executive Director

- Monthly Activity Report (September 2025) of operations update from the Scales Office
- Operating Business
 - Transloading and Warehousing
 - Aluminum
 - Trends in transloading and storage
 - Tariffs
 - Local Aluminum Plant incident
 - Agricultural Center – discuss corn and soybean season
 - Potash
 - Dome 4
- Marina
 - East Side
 - West Side
- Tennent Updates
- Fish & Wildlife (USGS at 17 Lake Street) – Succeeding Lease
- Projects
 - Break Wall Repair
 - Warehouse Modernization Grant – PIDP 2024
 - Rail Upgrades & Grain Conveyor – EDA & PFRAP
 - Electric Railcar Mover – PFRAP 2023
 - FEMA Project
 - Security Grant
- Victory Cruise Lines Visit – September 29th (NEW!)

Patrick McMahon, Supervisor of Development & Maintenance

- Update on Operations
- Still Watch Update – U.S. DOT MARAD for ship removal program
- Victory Cruise Lines Visit – September 29th
- Baltimore, MD Trip – October 6th- 8th, by invitation from Alta Materials Handling

TO: BOARD OF DIRECTORS
 FROM: George Lloyd
 SUBJECT: September 2025
 Activity Report

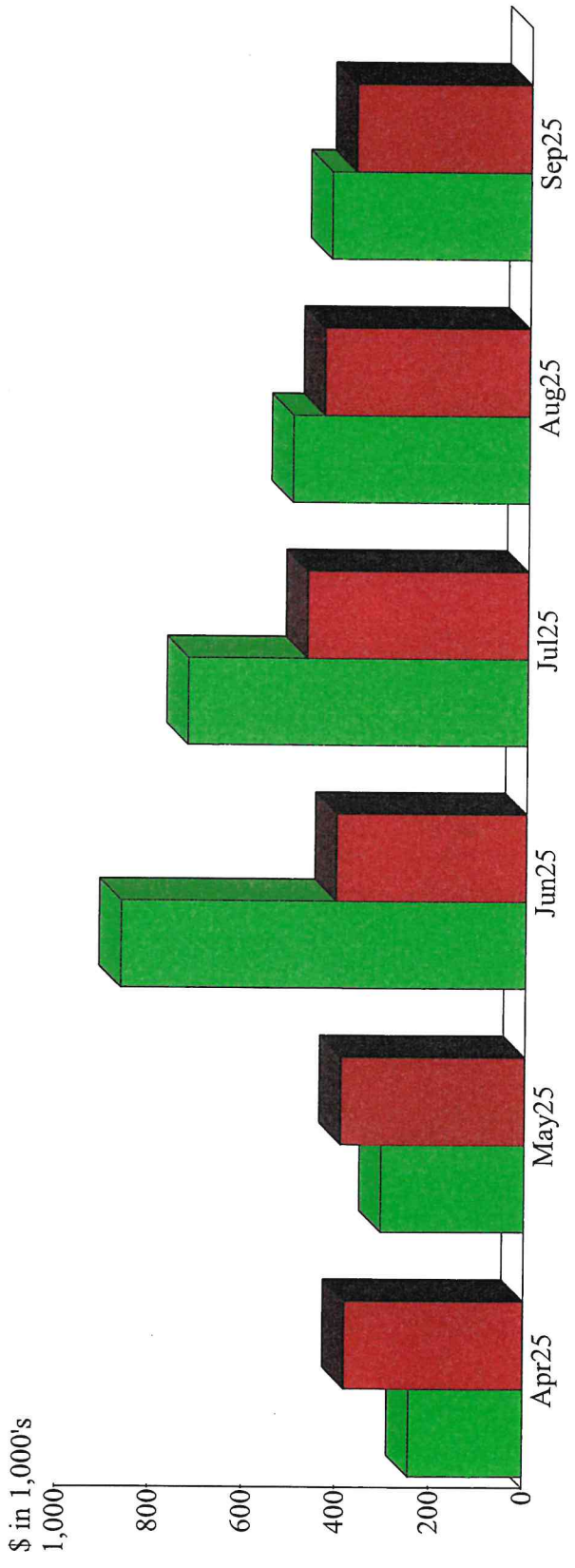
Totals						
	# In	# Out	Total # In/Out	MT In	MT Out	Total MT In/Out
Trucks	489	367	856	7012.649	7862.281	14874.930
Railcars	88	7	95	7542.094	645.988	8188.082
Vessels	1	0	1	3028.481	0.000	3028.481
Grand Totals	578	374	952	17583.224	8508.268	26091.493

	Company	ST	MT	In/Out	Mode	#
Potash	Nutrien Ag Solutions	0.00	0.000	Inbound	Vessel	0
	Nutrien Ag Solutions	0.00	0.000	Inbound	Railcar	0
	Nutrien Ag Solutions	742.17	673.285	Outbound	Trucks	22
Delong Grain	Soybeans	0.00	0.000	Inbound	Trucks	0
	Soybeans	0.00	0.000	Inbound	Railcar	0
	Soybeans	0.00	0.000	Outbound	Trucks	0
	Soybeans	0.00	0.000	Outbound	Railcar	0
	Soybeans	0.00	0.000	Outbound	Vessel	0
	Corn	0.00	0.000	Inbound	Trucks	0
	Corn	0.00	0.000	Inbound	Railcar	0
	Corn	0.00	0.000	Outbound	Trucks	0
	Corn	0.00	0.000	Outbound	Railcar	0
	Corn	0.00	0.000	Outbound	Vessel	0
Aluminum	Marubeni	0.00	0.000	Inbound	Vessel	0
	Marubeni	0.00	0.000	Inbound	Railcar	0
	Marubeni	0.00	0.000	Outbound	Trucks	0
	Marubeni	0.00	0.000	Inbound	Trucks	0
	ARG	1048.86	951.509	Outbound	Trucks	47
	ARG	712.08	645.988	Outbound	Railcar	7
	Gerald/GT Comm	0.00	0.000	Inbound	Vessel	0
	Gerald/GT Comm	0.00	0.000	Inbound	Trucks	0
	Gerald/GT Comm	0.00	0.000	Inbound	Railcar	0
	Gerald/GT Comm	547.54	496.720	Outbound	Trucks	25
	Glencore	0.00	0.000	Inbound	Vessel	0
	Glencore	0.00	0.000	Outbound	Trucks	0
	Glencore	0.00	0.000	Inbound	Railcar	0
	Glencore	0.00	0.000	Inbound	Trucks	0
	Goldman	0.00	0.000	Inbound	Vessel	0
	Goldman	0.00	0.000	Inbound	Railcar	0
	Goldman	0.00	0.000	Inbound	Trucks	0
	Goldman	0.00	0.000	Outbound	Trucks	0
	Goldman	0.00	0.000	Outbound	Railcar	0
	Gunvor	0.00	0.000	Inbound	Vessel	0
	Gunvor	661.93	600.492	Outbound	Trucks	22
	Gunvor	0.00	0.000	Outbound	Railcar	0
	Gunvor	0.00	0.000	Inbound	Railcar	0
	Gunvor	0.00	0.000	Inbound	Trucks	0

	IXM	0.00	0.000	Inbound	Vessel	0
	IXM	0.00	0.000	Inbound	Trucks	0
	IXM	0.00	0.000	Inbound	Railcar	0
	IXM	0.00	0.000	Outbound	Trucks	0
	Mitsubishi	2668.59	2420.902	Outbound	Trucks	77
	Mitsubishi	0.00	0.000	Inbound	Trucks	0
	Mitsubishi	3338.29	3028.481	Inbound	Vessel	1
	Mitsubishi	910.44	825.944	Inbound	Railcar	9
	Hartree	0.00	0.000	Inbound	Vessel	0
	Hartree	0.00	0.000	Inbound	Trucks	0
	Hartree	148.26	134.499	Outbound	Trucks	4
	Hartree	0.00	0.000	Outbound	Railcar	0
	Hartree	0.00	0.000	Inbound	Railcar	0
	Alcoa	0.00	0.000	Inbound	Vessel	0
	Alcoa	138.18	125.355	Outbound	Trucks	4
	Novelis Ingots	0.00	0.000	Inbound	Vessel	0
	Novelis Ingots	2849.31	2584.874	Outbound	Trucks	166
	Novelis Ingots	7730.04	7012.649	Inbound	Trucks	489
	Novelis Ingots	2946.36	2672.922	Inbound	Railcar	32
	Novelis Ingots	0.00	0.000	Outbound	Railcar	0
	Novelis Transfer Loads	0.00	0.000	Outbound	Trucks	0
Dean Marine Rock/Stone	Rock/Stone	4456.90	4043.228	Inbound	Railcar	47

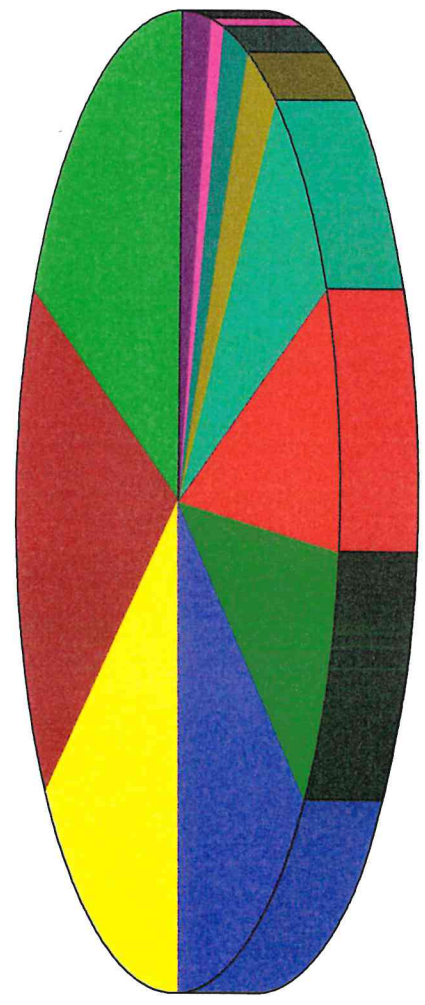
Exhibit C-1

Income and Expense by Month
April through September 2025



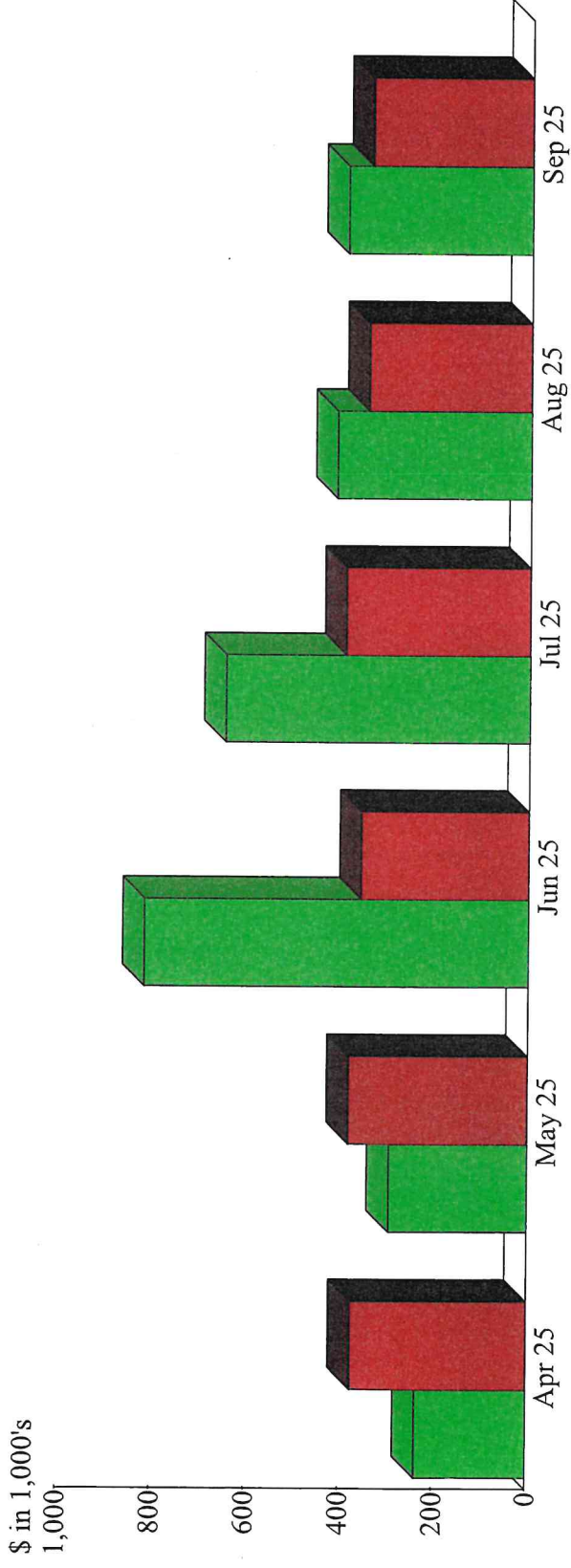
Income Summary
April through September 2025

4800000 · Marina Income	18.14%
4300000 · Loading and Unloading	17.30
4400000 · Rental	15.29
9001600 · Grant - Elect. RC Mover	14.30
4500000 · Misc Income	8.86
9000017 · FEMA DR 4348	8.82
4000000 · Storage	8.26
4600000 · Stevedoring	3.22
4200000 · Wharfage	2.59
4100000 · Dockage	1.31
Other	1.91
Total	\$3,079,517.17



By Account

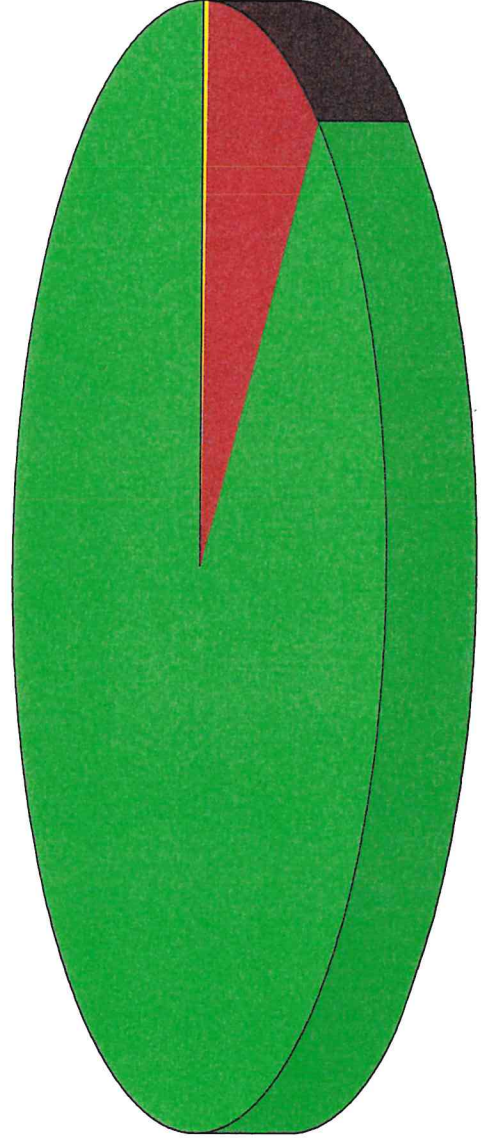
Income and Expense by Month
April through September 2025



Income
Expense

Income Summary
April through September 2025

Port	89.53%
Marina	10.27
RV Park	0.20
Total	\$2,809,315.22



By Class

Port of Oswego Authority
Cash Position Report
As of September 30, 2025

	<u>Beginning Balance</u>	<u>Debit</u>	<u>Credit</u>	<u>Net Change</u>	<u>Ending Balance</u>
1000600 · Imprest Fund - Key Bank					
Total 1000600 · Imprest Fund - Key Bank	112,147.31	527,936.45	539,514.61	-11,578.16	100,569.15
1000700 · Health Fund - Key Bank					
Total 1000700 · Health Fund - Key Bank	524.75	5,000.00	8,531.24	-3,531.24	-3,006.49
1001000 · Comptroller Fund - Key Bank					
Total 1001000 · Comptroller Fund - Key Bank	6,863.33	391,435.12	347,590.70	43,844.42	50,707.75
1001001 · Gen. State Checking - Key Bank					
Total 1001001 · Gen. State Checking - Key Bank	229,382.62	343,866.29	527,936.45	-184,070.16	45,312.46
1001500 · Key Money Market					
Total 1001500 · Key Money Market	2,492.57	1.28	0.00	1.28	2,493.85
TOTAL	<u>351,410.58</u>	<u>1,268,239.14</u>	<u>1,423,573.00</u>	<u>-155,333.86</u>	<u>196,076.72</u>

Port of Oswego Authority
Balance Sheet
As of September 30, 2025

	Sep 30, 25	Sep 30, 24	\$ Change
ASSETS			
Current Assets			
Checking/Savings			
1000100 · Petty Cash	107.99	128.19	-20.20
1000300 · Oswego Marina - Register fund	600.00	600.00	0.00
1000600 · Imprest Fund - Key Bank	100,569.15	150,384.20	-49,815.05
1000700 · Health Fund - Key Bank	-3,006.49	1,636.49	-4,642.98
1001000 · Comptroller Fund - Key Bank	50,707.75	9,279.23	41,428.52
1001001 · Gen. State Checking - Key Bank	45,312.46	461,153.32	-415,840.86
1001500 · Key Money Market	2,493.85	80,880.15	-78,386.30
1003200 · CD - Wtrline Maint Fund	10,887.00	10,457.29	429.71
1003300 · CD - Bldg Rehab Fund	105,314.43	101,000.51	4,313.92
Total Checking/Savings	312,986.14	815,519.38	-502,533.24
Accounts Receivable			
1100000 · Accounts Receivable	529,885.58	186,161.49	343,724.09
Total Accounts Receivable	529,885.58	186,161.49	343,724.09
Other Current Assets			
1100103 · Accounts Receivable Other	1,995.04	995.04	1,000.00
1100104 · Short term Lease Receivable	261,055.63	363,667.74	-102,612.11
1201000 · Prepaid Insurance	21,674.15	14,189.01	7,485.14
1202000 · Prepaid expense	193.05	193.05	0.00
1210000 · Inventory Asset	26,989.43	19,638.95	7,350.48
1300000 · Grant Receivable	1,076,171.92	2,056,236.40	-980,064.48
1400000 · Cont. Stab. Prog. Reserve	14,130.00	19,003.00	-4,873.00
1499000 · Undeposited Funds	7,650.56	5,946.87	1,703.69
Total Other Current Assets	1,409,859.78	2,479,870.06	-1,070,010.28
Total Current Assets	2,252,731.50	3,481,550.93	-1,228,819.43
Fixed Assets			
1502000 · Land & Land Impr-Capital Assets	14,074,827.75	14,074,827.75	0.00
1502050 · Land & Land Impr-Held for Lease	1,568,471.55	1,720,082.91	-151,611.36
1502100 · Alcan Water Line	1.00	1.00	0.00
1502300 · Bldgs & Improvem-Capital Assets	23,564,714.33	8,515,160.43	15,049,553.90
1502350 · Bldgs & Improvem-Held for Lease	4,071,708.32	4,060,508.32	11,200.00
1502400 · Office Equipment & Furniture	495,786.78	489,831.94	5,954.84
1502500 · Operating Equipment	3,532,805.49	3,523,431.91	9,373.58
1502501 · Equipment - Marina	327,788.39	316,721.60	11,066.79
1502550 · Lease Assets	571,973.27	650,694.19	-78,720.92
1502555 · Accumulated Amortization	-164,825.30	-79,421.12	-85,404.18
1502600 · Computer Software	32,872.24	32,872.24	0.00
1502800 · Acc Dep-Bldg & Impr-Cap Assets	-7,098,006.54	-6,906,904.54	-191,102.00
1502850 · Acc Dep Bldg & Impr-Held for Le	-2,562,118.00	-2,445,921.00	-116,197.00
1502900 · Acc Dep - Operating Equip	-2,637,121.33	-2,451,505.33	-185,616.00
1502905 · Acc Dep - Marina equipment	-253,266.00	-238,569.00	-14,697.00
1503000 · Acc Dep - Office Equipment	-474,788.46	-468,900.46	-5,888.00

Port of Oswego Authority
Balance Sheet
As of September 30, 2025

	Sep 30, 25	Sep 30, 24	\$ Change
1503100 · Acc Dep-Land & Impr-Cap Assets	-9,173,027.11	-8,623,469.11	-549,558.00
1503101 · Acc Dep - Computer Software	-32,872.00	-32,872.00	0.00
1503150 · Acc Dep Land & Impr-Held for Le	-248,852.00	-166,594.00	-82,258.00
1503200 · Acc Dep - Lease Asset	-158,555.00	-158,555.00	0.00
1503600 · Equipment - New or Replacement	0.00	5,873.58	-5,873.58
1504000 · Cap Imp-Osw.Marina bldg update	0.00	13,096.72	-13,096.72
1504200 · Cap Imp - Warehouse roof	0.00	38,790.00	-38,790.00
1505100 · Cap Imp - Wash Rack at Shop	39,982.00	0.00	39,982.00
1505600 · Cap Imp - Agricultural Center	0.00	14,685,155.03	-14,685,155.03
1505700 · Cap Imp - Marina Pumpout System	0.00	11,066.79	-11,066.79
1505900 · Cap Imp - '23 PFRAP Pin 3935.88	226,782.78	0.00	226,782.78
1506000 · Cap Imp - Marina sewer imprvmt	0.00	7,840.00	-7,840.00
1506100 · Cap Imp - Marina Bathhse addit	4,489.02	0.00	4,489.02
1506401 · Cap Imp - Elect. Railcar Mover	468,052.87	3,240.00	464,812.87
1507300 · Cap Imp - Scales	74,786.00	0.00	74,786.00
1507500 · Cap Imp-Marina Hoist Dock rehab	130,090.10	0.00	130,090.10
1507800 · Cap Imp - FEMA-West 2017	4,492,351.79	2,754,605.20	1,737,746.59
1507802 · Cap Imp - FEMA-East 2017	1,689,658.29	1,689,658.29	0.00
1508600 · Cap Imp-REDI 19515-Goble Marina	2,102,472.26	2,085,667.04	16,805.22
1509600 · Cap Imp-Ramp for truck loading	19,442.39	0.00	19,442.39
Total Fixed Assets	34,685,624.88	33,106,413.38	1,579,211.50
Other Assets			
1100105 · Long Term Lease Receivable	775,509.91	1,133,470.62	-357,960.71
1100106 · Interest Receivable	2,087.58	3,277.41	-1,189.83
1800000 · Pension - Deferred Outflow	256,640.00	416,815.00	-160,175.00
1800001 · Deferred Outflow - OPEB	254,270.00	251,739.00	2,531.00
Total Other Assets	1,288,507.49	1,805,302.03	-516,794.54
TOTAL ASSETS	38,226,863.87	38,393,266.34	-166,402.47
LIABILITIES & EQUITY			
Liabilities			
Current Liabilities			
Accounts Payable			
2000100 · Accounts Payable	110,511.07	737,348.34	-626,837.27
Total Accounts Payable	110,511.07	737,348.34	-626,837.27
Credit Cards			
2000101 · Key Bank - Bill Mastercard	404.17	3,504.26	-3,100.09
2000103 · Lowe's credit card	259.72	35.85	223.87
Total Credit Cards	663.89	3,540.11	-2,876.22
Other Current Liabilities			
2000200 · Retainage Payable	0.00	108,673.88	-108,673.88
2000300 · Accounts Payable Other	815.77	50,525.68	-49,709.91
2000610 · Deposits received	25,000.00	25,000.00	0.00
2000700 · Refund payable	181,658.15	181,658.15	0.00
2001000 · Accrued Salaries	52,350.76	37,372.40	14,978.36

Port of Oswego Authority
Balance Sheet
As of September 30, 2025

	Sep 30, 25	Sep 30, 24	\$ Change
2001200 · Accrued Compensation	52,893.21	74,102.28	-21,209.07
2001600 · Accrued NYS Retirement Withheld	2,010.56	1,346.68	663.88
2001700 · NYS Retirement Loan Withheld	926.00	722.00	204.00
2001800 · NYS Retirement Arrears Withheld	529.65	614.26	-84.61
2002700 · Accrued NYS PFL withheld	2,280.75	1,954.97	325.78
2003000 · #1570A Pension Fund	175,332.20	17,031.00	158,301.20
2003100 · 1570 1% Checkoff Withheld	2,455.47	222.34	2,233.13
2003200 · 1570 1/10% Checkoff Withheld	245.48	22.19	223.29
2003300 · 1570A 9/10% Checkoff Withheld	2,210.20	200.07	2,010.13
2003401 · 1570A Local Dues Withheld	4,030.65	405.50	3,625.15
2003800 · Deferred Comp Liability	0.00	623.71	-623.71
2004500 · Accrued Mass Mutual withheld	-307.80	-401.52	93.72
2005600 · Payments on Insurance Claims	961.95	961.95	0.00
2005700 · Short Term Lease Liability	173,501.15	174,660.90	-1,159.75
2550000 · Sales Tax Payable	-11,264.22	-9,052.12	-2,212.10
Total Other Current Liabilities	665,629.93	666,644.32	-1,014.39
Total Current Liabilities	776,804.89	1,407,532.77	-630,727.88
Long Term Liabilities			
2500500 · Advances from NYS	3,355,925.71	3,405,925.71	-50,000.00
2500600 · Vehicle Note Payable	34,185.02	41,524.48	-7,339.46
2500801 · Line of Credit 0169-Pathfinder	292,836.42	0.00	292,836.42
2501400 · OPEB liability	1,851,195.00	1,655,480.00	195,715.00
2501700 · LOC 1753 Pathfinder-Goble/FEMA	1,202,350.08	830,401.71	371,948.37
2502200 · Note Payable-SANY Forklift-LEAF	321,609.62	392,764.95	-71,155.33
2502300 · Note Payable-SANY Wheel Loader	193,322.57	223,323.48	-30,000.91
2503500 · Long Term Lease Liability	83,650.79	244,549.20	-160,898.41
2600000 · Net Pension Liability - ERS	358,854.00	491,403.00	-132,549.00
2800001 · Deferred Inflow - OPEB	734,031.00	878,276.00	-144,245.00
2800002 · Deferred Inflow - Lessor	956,550.92	1,420,140.57	-463,589.65
Total Long Term Liabilities	9,384,511.13	9,583,789.10	-199,277.97
Total Liabilities	10,161,316.02	10,991,321.87	-830,005.85
Equity			
3000500 · Contributed Capital	144,946.00	144,946.00	0.00
3001000 · Contributed Capital - Federal	45,777.00	45,777.00	0.00
3001500 · Grant from NYS	2,253,367.90	2,253,367.90	0.00
3001600 · Grant MultiCodul Capital Proj	2,073,783.33	2,073,783.33	0.00
3001700 · Grant-MultiModal	370,000.00	370,000.00	0.00
3001800 · Grant Energy Savings	60,000.00	60,000.00	0.00
3005000 · Retained Earnings	22,506,431.33	20,302,491.02	2,203,940.31
Net Income	622,442.29	2,151,579.22	-1,529,136.93
Total Equity	28,076,747.85	27,401,944.47	674,803.38
TOTAL LIABILITIES & EQUITY	38,238,063.87	38,393,266.34	-155,202.47

Port of Oswego Authority
Profit & Loss
September 2025

Ordinary Income/Expense	Period to Date		Year to Date	
	Sep 25	Sep 24	Apr - Sep 25	Apr - Sep 24
			\$ Change	\$ Change
Income				
4000000 · Storage	32,720.64	30,871.20	1,849.44	208,180.13
4100000 · Dockage	9,973.62	5,395.87	4,577.75	38,483.53
4200000 · Wharfage	18,521.51	13,607.64	4,913.87	82,943.31
4300000 · Loading and Unloading	86,015.99	22,950.83	63,065.16	192,182.14
4400000 · Rental	101,569.47	93,338.41	8,231.06	438,575.46
4500000 · Misc Income	42,564.72	16,798.76	25,765.96	162,768.91
4600000 · Stevedoring	47,026.79	47,253.15	-226.36	309,174.80
4800000 · Marina Income	77,737.75	104,352.59	-26,614.84	590,646.00
4850000 · RV Park	900.00	825.00	75.00	2,735.00
Total Income	417,030.49	335,393.45	81,637.04	2,025,689.28
Cost of Goods Sold				
4900000 · Cost of Goods Sold	33,123.09	32,982.43	140.66	279,738.30
Total COGS	33,123.09	32,982.43	140.66	279,738.30
Gross Profit	383,907.40	302,411.02	81,496.38	1,745,950.98
Expense				
5000000 · Personal Service	133,135.01	107,393.54	25,741.47	714,035.27
605000a · Travel Expense	48.45	3,105.42	-3,056.97	5,045.81
610000a · Auto Expense	21.00	15.00	6.00	364.14
611000a · Fuel expense	2,795.07	1,805.31	989.76	13,808.50
615000a · Office Supplies	592.20	1,116.08	-523.88	35,227.76
6150200 · General Insurance Expense	27,948.42	28,567.02	-618.60	170,842.02
620000a · Advertising & Printing	2,206.47	2,219.14	-12.67	11,947.05
625000a · Communications	574.11	486.37	87.74	3,842.95
6260000 · FTZ expenses	0.00	0.00	0.00	900.00
630000a · Fuel, Light & Power	3,094.20	5,554.37	-2,460.17	42,989.77
635000a · Household Supplies	1,747.21	1,246.56	500.65	11,678.12
640000a · Payroll Taxes	8,834.61	7,854.78	979.83	54,658.06
645000a · Health Insurances	34,361.04	29,493.09	4,867.95	159,496.77
6500000 · ILA Pension	32,184.56	17,031.00	15,153.56	119,563.13
6520000 · CSEA Workbooks/Workclothes	297.41	600.00	-302.59	810.92
655000a · Special Supplies	10,193.18	4,489.44	5,703.74	40,828.34
655130a · Spec Supp & Ex - Metered Water	0.00	0.00	0.00	969.74
			882.40	-87.34

Port of Oswego Authority
Profit & Loss
September 2025

	Period to Date			Year to Date		
	Sep 25	Sep 24	\$ Change	Apr - Sep 25	Apr - Sep 24	\$ Change
6551500 · Spec Supp & Ex - Comm Support	0.00	0.00	0.00	10,000.00	10,800.00	-800.00
6560000 · Professional Services	6,309.12	16,825.00	-10,515.88	72,036.96	92,124.22	-20,087.26
6570000 · Marina Supp & Expenses	7,720.06	17,009.80	-9,289.74	52,270.54	66,298.52	-14,027.98
6580000 · Education/Training	2,800.00	69.00	2,731.00	2,800.00	1,064.00	1,736.00
6590000 · Technical Services	0.00	0.00	0.00	18,338.25	0.00	18,338.25
660000a · Repairs & Maintenance	32,236.89	6,481.50	25,755.39	122,742.99	58,113.26	64,629.73
6670000 · House Gasoline	137.24	344.63	-207.39	961.59	1,327.73	-366.14
6700000 · Rentals	0.00	0.00	0.00	47,514.67	0.00	47,514.67
6700200 · Lease-Track Mobile	2,558.00	0.00	2,558.00	15,348.00	0.00	15,348.00
6700300 · Lease - other equipment leases	0.00	4,400.00	-4,400.00	0.00	23,196.00	-23,196.00
6700301 · Lease - vehicles	2,620.33	0.00	2,620.33	2,620.33	0.00	2,620.33
6750000 · Write offs	0.00	0.00	0.00	1,294.78	0.00	1,294.78
6800000 · Museum	421.65	341.26	80.39	4,081.08	3,638.46	442.62
6850000 · Interest Expense	13,825.32	8,890.62	4,934.70	84,552.49	34,890.09	49,662.40
6900000 · Freight Expense	523.70	21.36	502.34	9,525.50	1,650.02	7,875.48
Total Expense	327,185.25	265,360.29	61,824.96	2,113,768.15	1,680,110.65	433,657.50
Net Ordinary Income	56,722.15	37,050.73	19,671.42	-69,725.55	65,840.33	-135,565.88
Other Income/Expense						
Other Income						
8999999 · Interest Income - Leases	2,087.35	3,277.18	-1,189.83	13,350.06	20,814.03	-7,463.97
9000000 · Interest Income	1,222.34	1,736.64	-514.30	6,680.07	17,083.88	-10,403.81
9000001 · Grant - Agricultural Center	0.00	0.00	0.00	0.00	73,680.82	-73,680.82
9000014 · NYS Grant Pin 3935.59 ET Pier	0.00	0.00	0.00	0.00	36,258.94	-36,258.94
9000015 · Settlement	0.00	0.00	0.00	26.01	0.00	26.01
9000017 · FEMA DR 4348	6,842.25	1,339,635.46	-1,332,793.21	271,708.34	1,946,014.29	-1,674,305.95
9001400 · REDI - Goble Marina	0.00	0.00	0.00	0.00	96,358.31	-96,358.31
9001600 · Grant - Elect. RC Mover	0.00	0.00	0.00	440,500.00	0.00	440,500.00
9001700 · NYS Grant Pin 3539.88 Track/Sto	0.00	0.00	0.00	33,008.14	0.00	33,008.14
Total Other Income	10,151.94	1,344,649.28	-1,334,497.34	765,272.62	2,190,210.27	-1,424,937.65
Other Expense						
9005500 · Amortization Expense	14,303.55	16,696.16	-2,392.61	84,304.78	104,471.38	-20,166.60
Total Other Expense	14,303.55	16,696.16	-2,392.61	84,304.78	104,471.38	-20,166.60
Net Other Income	-4,151.61	1,327,953.12	-1,332,104.73	680,967.84	2,085,738.89	-1,404,771.05
Net Income	52,570.54	1,365,003.85	-1,312,433.31	611,242.29	2,151,579.22	-1,540,336.93

Port of Oswego Authority
Marina Profit & Loss
April through September 2025

Ordinary Income/Expense	Apr - Sep 25	Apr - Sep 24	\$ Change
Income			
4400000 · Rental	0.00	600.00	-600.00
4800000 · Marina Income			
4800100 · Marina Inc - Slip Rental	82,750.00	81,600.00	1,150.00
4800101 · Marina Inc-Transient mooring	60,571.90	69,176.00	-8,604.10
4800200 · Marina Inc - Misc	597.00	375.00	222.00
4800300 · Marina Inc - Storage	25,958.00	27,875.00	-1,917.00
4800301 · Marina Inc-MastUnstepStoreStep	700.00	525.00	175.00
4800400 · Marina Inc - Gas Sales	332,643.32	361,300.74	-28,657.42
4800500 · Marina Inc-Gin Pole	12,446.50	19,686.75	-7,240.25
4800501 · Marina Inc-Hoist	3,342.00	2,453.00	889.00
4800600 · Marina-FishClean/OYC/Barn Rent	1,200.00	1,200.00	0.00
4800800 · Marina Inc - Towing services	1,212.50	600.00	612.50
4800900 · Marina Inc - Service/Labor	2,612.25	622.46	1,989.79
4801000 · Marina Inc - Winterization	8,345.00	9,555.00	-1,210.00
4801100 · Marina Inc - Tackle	4.00	17.25	-13.25
4801200 · Marina Inc - Boat Supply	860.00	863.33	-3.33
4801400 · Marina Inc - Beverages	397.00	286.00	111.00
4801500 · Marina Inc - Snacks	332.50	562.25	-229.75
4801700 · Marina Inc - Ice	690.00	816.00	-126.00
4805000 · Marina Inc - Goble	13,800.00	0.00	13,800.00
Total 4800000 · Marina Income	548,461.97	577,513.78	-29,051.81
4850000 · RV Park	5,725.00	2,735.00	2,990.00
Total Income	554,186.97	580,848.78	-26,661.81
Cost of Goods Sold	269,831.40	279,097.49	-9,266.09
Gross Profit	284,355.57	301,751.29	-17,395.72
Expense			
5000000 · Personal Service	112,130.57	105,500.19	6,630.38
615000a · Office Supplies	1,765.12	2,319.46	-554.34
630000a · Fuel, Light & Power	208.44	341.81	-133.37
635000a · Household Supplies	1,760.90	1,368.94	391.96
640000a · Payroll Taxes	9,880.84	9,586.68	294.16
645000a · Health Insurances	1,971.86	2,027.74	-55.88
655000a · Special Supplies	1,038.21	1,998.32	-960.11
6570000 · Marina Supp & Expenses			
6571000 · MarinaSupp & Ex-Misc	6,893.24	1,424.67	5,468.57
6571200 · MarinaSupp & Ex-Maintenance	100.00	1,131.13	-1,031.13
6571201 · MarinaSupp & Ex-Equip repairs	1,190.35	9,651.61	-8,461.26
6571300 · MarinaSupp & Ex-Utilities	10,531.55	10,586.66	-55.11
6571400 · MarinaSupp & Ex-Credit Card Exp	31,841.19	34,945.83	-3,104.64
6571600 · MarinaSupp & Ex-Winteriz costs	5.59	1,034.24	-1,028.65
6571700 · MarinaSupp & Ex-Cable	0.00	719.88	-719.88
6571800 · Marina Supp & Ex-reg over/short	-1.65	4.37	-6.02
6573000 · MarinaSupp & Ex-Ice	300.00	0.00	300.00
Total 6570000 · Marina Supp & Expenses	50,860.27	59,498.39	-8,638.12
6580000 · Education/Training	0.00	69.00	-69.00
660000a · Repairs & Maintenance	9,076.73	5,684.29	3,392.44
6670000 · House Gasoline	547.91	867.42	-319.51
6700000 · Rentals	-6,800.00	0.00	-6,800.00
6700300 · Lease - other equipment leases	3,420.00	3,420.00	0.00
6750000 · Write offs	1,294.78	0.00	1,294.78
6900000 · Freight Expense	0.00	102.88	-102.88
Total Expense	187,155.63	192,785.12	-5,629.49
Net Ordinary Income	97,199.94	108,966.17	-11,766.23
Net Income	97,199.94	108,966.17	-11,766.23

Exhibit C-2

**Port of Oswego Authority
Imprest Bills**

September 2, 2025
W-55

Avaya Financial Services		\$2,145.50
	Phone Lease	
Benefit Resource, Inc.		\$127.50
	Pre-Tax Monthly Administration Fee for August 2025 & Beniversal Card Activation	
Brady Systems		\$1,596.00
	Labor for Calibration of Truck/Rail Scale & Fuel Surcharge	
Burke's Do-it-Best Home Center		\$159.81
	Shop Use Items & Marina Use Items, Items for Marina Bathhouse Build, Repair of Gin Pole	
Burritt Motors		\$15.00
	NYS Inspection for Chevy Silverado	
Cintas		\$517.02
	Floor Mats & Work Clothes for Garage Staff	
Glider Oil		\$22,260.08
	Port Propane, Marina Diesel, & Marina Gasoline	
J&A Mechanical Contractors, Inc.		\$670.00
	Work performed on the Wilf Seymour Tug Boat while at Port (invoiced McKeil Marine)	
Key Bank		\$4,426.13
	Monthly Credit Card Charges	
LEAF		\$156.99
	Copier Lease	
NaGr #-05002 Gas & Elec New Garage		\$300.57
	Electric & Gas Supply & Delivery (1 Account)	
Oswego Auto Parts		\$30.66
	Oil Filter & Oil for Equinox	
Plyler Contracting and Marine Services		\$1,500.00
	Tow Boat Captain - 15 hours for a boat tow	
S&B Computer and Office Products, Inc.		\$265.97
	Port Water, Housekeeping Items, & Credits	
		\$34,171.23

**Port of Oswego Authority
Imprest Bills**

September 5, 2025
W-57

FitzGibbons Agency

\$64,990.00

Multiple Insurance Policy Premiums

\$64,990.00

**Port of Oswego Authority
Imprest Bills**

September 9, 2025
W-61

Burke's Do-it-Best Home Center	Shop Use Items - Stiff Scraper & Tarp Strap	\$21.97
Butler Disposal Systems Inc	Trash Service - Dumpster Rental, Recycle Service, & Fuel Surcharges	\$243.65
C&S Engineers, Inc.	Professional Services - West Terminal Pier (CI) & West Terminal Pier, Multi-Sector Permit & SWPPP, Misc. Engineering Tasks, & PFRAP	\$15,577.15
Computer Outlet North, Inc.	Monthly E-Mails & Cloud Back-up, Monitoring Application	\$254.25
Ed & Ed Business Technology, Inc.	Contract Charge for Copier	\$73.93
LEAF	Heavy Forklift Monthly Payment & Wheel Loader Monthly Payment	\$11,745.62
Mikel's Auto Repair & Sales Inc.	NYS Inspection for 2006 Ford F-250	\$21.00
Mohawk Global Logistics Corp	Professional Services - FTZ Consulting	\$125.00
NaGr #-09104 Lighting-1 Gate, 1 NE Corner	Electric Supply & Delivery	\$120.87
NaGr #-41109 Electric Museum	Electric Supply & Delivery	\$386.52
NaGr #-83002 - 22 Mercer - Security Pole	Electric Supply & Delivery	\$23.85
NYS Dept. of Agriculture & Markets	Weighmaster License for Melissa Fenske, Weighmaster License Renewal for George Lloyd	\$30.00
PathFinder Bank - LOC (Goble/FEMA)	Interest Payment on LOC	\$7,766.74

**Port of Oswego Authority
Imprest Bills**

September 9, 2025
W-61

Paychex	Payroll Administration & Fees	\$1,393.85
Plyler Contracting and Marine Services	Tow Boat Captain & Ungrounding Fee	\$625.00
S&B Computer and Office Products, Inc.	Office Supplies, Housekeeping Supplies, & USGS Water	\$352.99
Shark Welding & Repair Service	R/V Park Sewer Line Leak Repair	\$6,700.00
James D. Miner	Work Clothes Reimbursement	\$297.41
		\$45,759.80

**Port of Oswego Authority
Imprest Bills**

September 9, 2025
W-62

Glider Oil

Port Propane, Port Diesel, Marina Gasoline, Marina Diesel

-\$25,642.57

\$25,642.57

**Port of Oswego Authority
Imprest Bills**

September 17, 2025
W-63

AmVet Office Supplies, LLC		\$95.63
	Office Supplies - Dry-Erase Markers, Copy Paper, & Freight	
Bonnet Sales & Service, Inc.		\$5,890.00
	Labor & Garage Door Repairs in Mechanics Garage	
Bousquet Holstein PLLC		\$31.50
	Professional Services - Legal Counsel, General Matters	
Brown Carbonic Sales Co.		\$233.00
	Bagged Ice Delivered to the Marina	
Butler Disposal Systems Inc		\$873.30
	Rolloff Haul, Fuel Surcharge, & Oswego County Disposal Fees	
Chirello Advertising		\$1,431.47
	Advertising Services - Liberty Clipper & US Army Breakwall	
City of Oswego Water - #005071-000		\$180.00
	Water & Sewer - H. Lee White Museum	
City of Oswego Water - #005430-000		\$180.00
	Water & Sewer - 17 Lake Street	
City of Oswego Water - #005825-000		\$180.00
	Water & Sewer - 11 Lake Street	
Davis Harrison Dion, Inc.		\$3,100.00
	Professional Services - Monthly Consultant Retainer Services & 4 hours Freelance Hours	
Glider Oil		\$14,826.46
	Port Propane, Marina Gasoline, Marina Diesel	
Hanes Supply, Inc		\$20.00
	Shop Use Item - Pan Head Screws (400)	
LexisNexis		\$221.45
	Legal Information	

**Port of Oswego Authority
Imprest Bills**

September 17, 2025
W-63

Lockwood Septic Service CDS, Inc.	Pump out of Septic Tanks of the Kaho	\$160.00
National Grid (11 Accounts)	Electric & Gas Supply & Delivery	\$8,263.67
Pitney Bowes Global Financial Serv LLC	Postage Machine Lease	\$201.18
Raby's Ace Homecenter	Supplies for Marina Bathroom Build, Carbon Monoxide Detector	\$2,476.45
S&B Computer and Office Products, Inc.	Port Water, Office Supplies	\$118.92
Taylor Northeast, Inc.	Equipment Repair & Service Invoice for the T-3 Forklift	\$1,390.50
Verizon Business	Port Cell Phones for Schneider, McMahon, Lundy, & DeCarr	\$144.86
WEX Inc.	Fuel for Port Vehicles	\$186.19
		\$40,204.58

Port of Oswego Authority
Imprest Bills

September 19 - 23, 2021
W-7

Alta Material Handling

Monthly Trackmobile Lease, Parts for Hercules Trackmobile Repairs

\$30,486.58

\$30,486.58

**Port of Oswego Authority
Imprest Bills**

September 19 - 23, 2025
W-72

Glider Oil

Port Propane, Port Diesel, Marina Gasoline, Marina Diesel

\$25,116.59

\$25,116.59

**Port of Oswego Authority
Imprest Bills**

September 19 - 23, 2025
W-73

John Miller		\$2,400.00
	Dunnage for Aluminum Ingots	
CSEA Employee Benefit Fund		\$1,702.79
	Employee Dental & Vision Insurance	
Haun Welding Supply Inc.		\$150.96
	Cylinder Rental for August 2025	
HON c/o SOE		\$5,604.84
	Workplace Furnishings, 2nd Floor of Warehouse	
LexisNexis		\$221.45
	Legal Information	
Lowe's		\$294.52
	Monthly Credit Card Charges	
PathFinder Bank - 2024 Chevy P/U		\$833.15
	Monthly Auto Payment for Chevy P/U Truck	
Paychex		\$1,375.79
	Payroll Administration & Fees	
Rombough Electric Inc.		\$4,497.00
	Electrical Repairs for the Trackmobile	
S&B Computer and Office Products, Inc.		\$154.47
	Port Water Cooler Rentals, Office and Housekeeping Supplies, Credits	
SOE		\$350.00
	Prevailing Wage Charge for Office Space Installation, 2nd Floor	
Steel Sales Inc.		\$16,190.91
	Steel Materials for Ramp Project	
Taylor Northeast, Inc.		\$16,283.47
	Shop Use Items for Forklifts, Forklift Rentals (13 Rentals), & Forklift Operator Training Program for Port Employees	
Wells Technology, Inc		\$117.42
	Shop Use Items	
		\$50,176.77

**Port of Oswego Authority
Imprest Bills**

September 24 through October 1, 2025
W-77

Burritt Motors		\$3,000.00
	Down Payment on Lease of 2025 Jeep Compass	
Avaya Financial Services		\$2,145.50
	Phone Lease	
Business Council of NYS, Inc.		\$372.45
	Life, AD&D, & LTS Insurance	
Butler Disposal Systems Inc		\$110.00
	Container Lift & Fuel Surcharge	
Cintas		\$583.00
	Floor Mats & Work Clothes for Garage Staff	
Donovan Marine Inc.		\$1,308.36
	6-55 gallon drums of Anti-freeze	
Glider Oil		\$495.23
	Port Propane	
Key Bank - B		\$4,818.76
	Monthly Credit Card Charges	
LEAF		\$156.99
	Copier Lease	
Lockwood Septic Service CDS, Inc.		\$160.00
	Septic Pump-Out on Kaho	
NaGr #-05002 Gas & Elec New Garage		\$273.97
	Electric & Gas Supply & Delivery (1 Account)	
Omni Services, Inc.		\$27.00
	Bonded Seal for Shop Use Items & all Forklifts	
Oswego Auto Parts		\$263.88
	Winterization Items for the Marina & 2.5 DEF for the SANY Wheel Loader & SANY Forklift	
PathFinder Bank - LOC		\$2,224.73
	Interest on LOC	
Steel Sales Inc.		\$885.00
	Steel Materials for Ramp Project	
James D. Miner		\$87.37
	Reimbursement for Printer for Marina	

Port of Oswego Authority
A/P Aging Summary
As of September 30, 2025

	Current	1 - 30	31 - 60	61 - 90	91 - 120	> 120	TOTAL
A&E Organics Pest Control, Inc.	0.00	955.00	0.00	0.00	0.00	0.00	955.00
Aflac	714.96	0.00	0.00	0.00	0.00	0.00	714.96
Avaya Financial Services	2,145.50	0.00	0.00	0.00	0.00	0.00	2,145.50
Benefit Resource, Inc.	125.00	0.00	0.00	0.00	0.00	0.00	125.00
Birddog Wildlife Control	0.00	1,000.00	0.00	0.00	0.00	0.00	1,000.00
Bowers CPAs and Advisors	0.00	2,000.00	0.00	0.00	0.00	0.00	2,000.00
Burke's Do-it-Best Home Center	21.97	0.00	0.00	0.00	0.00	0.00	21.97
Business Council of NYS, Inc.	372.45	0.00	0.00	0.00	0.00	0.00	372.45
Butler Disposal Systems Inc	353.65	0.00	0.00	0.00	0.00	0.00	353.65
C&S Engineers, Inc.	1,177.62	0.00	0.00	0.00	0.00	0.00	1,177.62
Cintas	583.00	0.00	0.00	0.00	0.00	0.00	583.00
CSX Transportation	0.00	900.00	4,125.00	1,350.00	11,550.00	15,000.00	32,925.00
Donovan Marine Inc.	1,308.36	0.00	0.00	0.00	0.00	0.00	1,308.36
Glider Oil	15,014.50	106.89	0.00	0.00	0.00	0.00	15,121.39
Great Lakes Seaway Review	775.00	0.00	0.00	0.00	0.00	0.00	775.00
Key Bank - B	4,818.76	0.00	0.00	0.00	0.00	0.00	4,818.76
LEAF	11,902.61	0.00	0.00	0.00	0.00	0.00	11,902.61
LexisNexis	442.90	0.00	0.00	0.00	0.00	0.00	442.90
Lockwood Septic Service CDS, Inc.	320.00	0.00	0.00	0.00	0.00	0.00	320.00
MassMutual	274.78	0.00	0.00	0.00	0.00	0.00	274.78
NaGr #-04008 Security Gate, Entrance Elec	126.14	0.00	0.00	0.00	0.00	0.00	126.14
NaGr #-05002 Gas & Elec New Garage	273.97	0.00	0.00	0.00	0.00	0.00	273.97
NaGr #-09104 Lighting-1 Gate, 1 NE Corner	132.93	0.00	0.00	0.00	0.00	0.00	132.93
NaGr #-32051 Storage (Silo & Barrel Bldg)	1,747.69	0.00	0.00	0.00	0.00	0.00	1,747.69
NaGr #-38103 Gas & Elec Main Warehouse	46.18	0.00	0.00	0.00	0.00	0.00	46.18
NaGr #-38107 Gas Museum	35.43	0.00	0.00	0.00	0.00	0.00	35.43
NaGr #-38118 Marina - Unit B	273.34	0.00	0.00	0.00	0.00	0.00	273.34
NaGr #-39107 F&W	738.97	0.00	0.00	0.00	0.00	0.00	738.97
NaGr #-40109 Electric Derrick	28.76	0.00	0.00	0.00	0.00	0.00	28.76
NaGr #-41109 Electric Museum	304.94	0.00	0.00	0.00	0.00	0.00	304.94
NaGr #-47025 Marina - Pier B	391.11	0.00	0.00	0.00	0.00	0.00	391.11
NaGr #-83002 - 22 Mercer - Security Pole	28.32	0.00	0.00	0.00	0.00	0.00	28.32
NaGr #-91027 Marina - Pier A	644.05	0.00	0.00	0.00	0.00	0.00	644.05
Omni Services, Inc.	27.00	0.00	0.00	0.00	0.00	0.00	27.00
Oswego Auto Parts	444.45	0.00	0.00	0.00	0.00	0.00	444.45
PathFinder Bank - LOC	2,224.73	0.00	0.00	0.00	0.00	0.00	2,224.73
PathFinder Bank - LOC (Goble/FEMA)	7,322.65	0.00	0.00	0.00	0.00	0.00	7,322.65
Raby's Ace Homecenter	1,618.89	-43.98	0.00	0.00	0.00	0.00	1,574.91
S&B Computer and Office Products, Inc.	455.56	0.00	0.00	0.00	0.00	0.00	455.56
Shark Welding & Repair Service	0.00	11,200.00	0.00	0.00	0.00	0.00	11,200.00
Spectrum Business (Port)	175.00	0.00	0.00	0.00	0.00	0.00	175.00
Standard Security Life Ins. Co. of NY	972.80	0.00	0.00	0.00	0.00	0.00	972.80
Steel Sales Inc.	3,251.48	0.00	0.00	0.00	0.00	0.00	3,251.48
Wells Technology, Inc	402.88	0.00	0.00	0.00	0.00	0.00	402.88
WEX Inc.	349.83	0.00	0.00	0.00	0.00	0.00	349.83
TOTAL	62,368.16	16,117.91	4,125.00	1,350.00	11,550.00	15,000.00	110,511.07

5:52 PM

10/15/25

Port of Oswego Authority
A/R Aging Summary
As of September 30, 2025

	Current	1 - 30	31 - 60	61 - 90	91 - 120	> 120	TOTAL
*Transient	0.00	0.00	756.00	0.00	0.00	3,854.62	4,610.62 ¹
Alcoa Materials Management	18,437.37	8,289.46	0.00	0.00	0.00	0.00	26,726.83
ARG International	11,709.91	0.00	0.00	0.00	0.00	0.00	11,709.91
Dean Marine & Excavating, Inc	8,430.25	0.00	0.00	0.00	0.00	0.00	8,430.25
DeLong, Frederick	0.00	-375.00	0.00	0.00	0.00	0.00	-375.00
DeVilliers, Anton	0.00	0.00	756.00	0.00	0.00	0.00	756.00
Garcia, Joe	0.00	0.00	864.00	0.00	0.00	1,472.00 ²	2,336.00
General Services Admin.	9,016.41	0.00	0.00	0.00	0.00	0.00	9,016.41
Goldman Sachs & Co	0.00	230.86	0.00	0.00	0.00	0.00	230.86
GT Commodities (Gerald Metals)	2,582.95	12,154.93	0.00	0.00	0.00	0.00	14,737.88
Gunvor SA	7,408.92	0.00	0.00	0.00	0.00	0.00	7,408.92
H Lee White Maritime Museum	0.00	300.00	300.00	0.00	300.00 ³	0.00	900.00
Hartree Partners, LP	698.24	0.00	0.00	0.00	0.00	0.00	698.24
Heidelberg Materials (Lehigh)	17,479.36	0.00	0.00	0.00	0.00	0.00	17,479.36
Manning, Greg	0.00	0.00	864.00	0.00	0.00	2,336.00 ⁴	3,200.00
Marubeni America Corp.	1,464.89	0.00	0.00	0.00	29,302.72 ⁵	0.00	30,767.61
McKeil Marine	3,713.25	1,545.50	1,751.00	0.00	0.00	437.75 ⁶	7,447.50
Mitsubishi International Corporation	70,059.00	0.00	0.00	0.00	0.00	0.00	70,059.00
Mohawk Global	3,125.00	0.00	0.00	0.00	0.00	0.00	3,125.00
Novelis-Oswego Works	315.00	2,265.00	0.00	0.00	0.00	0.00	2,580.00
Novelis-special	174,323.12	52,502.43	32,897.03 ⁸	28,873.80 ⁷	0.00	0.00	288,596.38
Nutrien Ag Solutions - CPS	1,788.63	0.00	0.00	0.00	0.00	0.00	1,788.63
Oswego Expeditions/Destination E...	0.00	0.00	0.00	0.00	0.00	-100.00	-100.00
Oswego Yacht Club	0.00	-100.00	0.00	0.00	0.10	0.00	-99.90
Page Material Management	85.97	0.00	0.00	0.00	0.00	0.00	85.97
RT Commercial	1,130.64	500.00	750.00	0.00	0.00	0.00	2,380.64
Ryan, Patrick	0.00	0.00	756.00	0.00	0.00	0.00	756.00
WT Terminal Oswego, LLC	12,653.40	1,979.07	0.00	0.00	0.00	0.00	14,632.47
TOTAL	344,422.31	79,292.25	39,694.03	28,873.80	29,602.82	8,000.37	529,885.58

1. Collections

2. Spoke with him. Next week he will drop off payment.

3. Communication regarding lease in process

4. Follow up call and collection letter being mailed

5. Pam is following up with Marubeni. They are reviewing.

6. Pam is following up with McKeil. Awaiting response.

7. Received 10/1/2025

8. Received 10/1/2025

Grants Receivable Summary
as of 9/30/2025

Project #		Name	Grant Receivable
FEMA 4348	37407	East & West Terminals	\$ 494,761.13
REDI Funds	19515	Goble Marina	\$ 154,325.79
PFRAP	3935.59	Goble Marina	\$ 100.10
DOT	3935	Agricultural Center	\$ 389,876.96
DOT	3935.65	East Terminal Track Rehab	\$ 2,729.07
DOT	3935.88	PFRAP - Addl. Track & Storage	\$ 33,628.87
DOT	3935.89	Electric Railcar Mover	\$ 750.00

\$ 1,076,171.92

Port of Oswego Authority
Loan Summary
as of September 30, 2025

Name	Loan Balance	Available	Rate
NYS first advances	\$ 3,355,925.71	\$ -	0.000%
Pathfinder Bank - LOC	\$ 292,836.42	\$ 207,163.58	7.250%
Pathfinder Bank - LOC FEMA/REDI	\$ 1,202,350.08	\$ 197,649.92	7.250%
Note Payable - SANY Forklift	\$ 321,609.62	\$ -	7.750%
Note Payable - 2024 Chevy Silverado	\$ 34,185.02	\$ -	6.875%
Note Payable - SANY Wheel Loader	\$ 193,322.57	\$ -	6.750%

Port of Oswego Authority
Schedule of Assets
As of September 30, 2025

	Cost	Accum. Depr.	Net Book Value
Fixed Assets			
1502000 · Land & Land Impr-Capital Assets	14,074,827.75	-9,173,027.11	4,901,800.64
1502050 · Land & Land Impr-Held for Lease	1,568,471.55	-248,852.00	1,319,619.55
1502100 · Alcan Water Line	1.00	0.00	1.00
1502300 · Bldgs & Improvem-Capital Assets	23,564,714.33	-7,098,006.54	16,466,707.79
1502350 · Bldgs & Improvem-Held for Lease	4,071,708.32	-2,562,118.00	1,509,590.32
1502400 · Office Equipment & Furniture	495,786.78	-474,788.46	20,998.32
1502500 · Operating Equipment	3,532,805.49	-2,637,121.33	895,684.16
1502501 · Equipment - Marina	327,788.39	-253,266.00	74,522.39
1502550 · Lease Assets	571,973.27	-158,555.00	413,418.27
1502600 · Computer Software	32,872.24	-32,872.24	0.00
Total Fixed Assets	48,240,949.12	-22,638,606.68	25,602,342.44

Port of Oswego Authority
YTD Sales Report
April through September 2025

	Apr - Sep 25	%	Apr - Sep 24	%	\$ Change
Income					
4000000 · Storage					
4002800 · Storage - Marubeni	18,241.43	0.79%	22,479.73	1.11%	-4,238.30
4002900 · Storage - Glencore	7,733.13	0.33%	34,544.23	1.71%	-26,811.10
4003000 · Storage - Goldman Sachs	13,778.91	0.60%	38,040.24	1.88%	-24,261.33
4003300 · Storage - ARG Intl.	16,950.71	0.73%	30,323.10	1.50%	-13,372.39
4003400 · Storage - Mercuria	0.00	0.00%	794.18	0.04%	-794.18
4003500 · Storage - Mitsubishi	2,841.44	0.12%	2,291.01	0.11%	550.43
4003800 · Storage - Alcoa	595.48	0.03%	0.00	0.00%	595.48
4004100 · Storage - SQC Metals	21,322.57	0.92%	45,383.14	2.24%	-24,060.57
4004200 · Storage - Gunvor	63,640.45	2.75%	4,494.64	0.22%	59,145.81
4004300 · Storage - Hartree Partners	1,287.69	0.06%	2,368.72	0.12%	-1,081.03
4004400 · Storage - The Delong Co.	9,091.66	0.39%	1,000.00	0.05%	8,091.66
4004500 · Storage - GT Commodities	21,360.78	0.92%	0.00	0.00%	21,360.78
4005000 · Storage - Miscellaneous	77,476.55	3.35%	5,700.00	0.28%	71,776.55
4008100 · Storage - IXM	0.00	0.00%	20,761.14	1.02%	-20,761.14
Total 4000000 · Storage	254,320.80	10.99%	208,180.13	10.28%	46,140.67
4100000 · Dockage					
4100100 · Dockage - Algoma Central	7,543.38	0.33%	3,771.69	0.19%	3,771.69
4100200 · Dockage - Lehigh (Heidelberg)	23,945.28	1.03%	14,986.88	0.74%	8,958.40
4102700 · Dockage - McKeil Marine	4,200.00	0.18%	12,300.36	0.61%	-8,100.36
4102900 · Dockage - WT Terminal	4,761.90	0.21%	3,174.60	0.16%	1,587.30
4105000 · Dockage - Miscellaneous	0.00	0.00%	4,250.00	0.21%	-4,250.00
Total 4100000 · Dockage	40,450.56	1.75%	38,483.53	1.90%	1,967.03
4200000 · Wharfage					
4200100 · Wharfage - Nutrien Ag	10,873.78	0.47%	8,112.62	0.40%	2,761.16
4200200 · Wharfage - Lehigh (Heidelberg)	52,156.90	2.25%	37,010.18	1.83%	15,146.72
4202500 · Wharfage - Marubeni	2,143.63	0.09%	18,724.75	0.92%	-16,581.12
4202700 · Wharfage - Glencore	0.00	0.00%	3,573.68	0.18%	-3,573.68
4203600 · Wharfage - WT Terminal Oswego	6,730.53	0.29%	4,658.29	0.23%	2,072.24
4203900 · Wharfage - Gunvor	0.00	0.00%	2,859.11	0.14%	-2,859.11
4205700 · Wharfage - Mitsubishi	7,704.70	0.33%	5,146.07	0.25%	2,558.63
4205800 · Wharfage - Hartree Partners LP	0.00	0.00%	2,858.61	0.14%	-2,858.61
Total 4200000 · Wharfage	79,609.54	3.44%	82,943.31	4.09%	-3,333.77
4300000 · Loading and Unloading					
4300200 · Loading and Un - Nutrien Ag	20,565.35	0.89%	21,563.56	1.06%	-998.21
4300300 · Loading and Un - Novelis	284,274.87	12.28%	1,190.95	0.06%	283,083.92
4304900 · Loading and Un - Glencore	1,413.40	0.06%	37,364.75	1.84%	-35,951.35
4305000 · Loading and Un - Miscellaneous	245.00	0.01%	145.60	0.01%	99.40
4305100 · Loading and Un - Marubeni	37,145.66	1.61%	47,563.84	2.35%	-10,418.18
4305400 · Loading and Un - Goldman Sachs	27,975.64	1.21%	0.00	0.00%	27,975.64
4305600 · Loading and Un - ARG Int.	24,674.87	1.07%	9,788.09	0.48%	14,886.78
4305700 · Loading and Un - IXM	0.00	0.00%	47,495.35	2.34%	-47,495.35

Port of Oswego Authority
YTD Sales Report
April through September 2025

	Apr - Sep 25	%	Apr - Sep 24	%	\$ Change
4305900 · Loading and Un - Mitsubishi	43,087.45	1.86%	16,769.69	0.83%	26,317.76
4306200 · Loading and Un - Alcoa	26,131.35	1.13%	0.00	0.00%	26,131.35
4306600 · Loading and Un - SQC Metals	0.00	0.00%	15.00	0.00%	-15.00
4306700 · Loading and Un - Gunvor	17,976.75	0.78%	9,857.41	0.49%	8,119.34
4306800 · Loading and Un - The Delong Co.	11,678.72	0.50%	427.90	0.02%	11,250.82
4306900 · Loading and Un - GT Commodities	24,256.00	1.05%	0.00	0.00%	24,256.00
4307200 · Loading and Un - Hartree Prtnrs	8,461.84	0.37%	0.00	0.00%	8,461.84
4307300 · Loading and Un - Rio Tinto	4,825.72	0.21%	0.00	0.00%	4,825.72
Total 4300000 · Loading and Unloading	532,712.62	23.02%	192,182.14	9.49%	340,530.48
4400000 · Rental					
4400200 · Rental - DeLong, Fred	2,250.00	0.10%	2,250.00	0.11%	0.00
4400300 · Rental - Novelis	13,042.62	0.56%	13,042.62	0.64%	0.00
4400500 · Rental - General Svces Admin	51,806.22	2.24%	58,668.96	2.90%	-6,862.74
4400600 · Rental - Lehigh (Heidelberg)	35,051.52	1.51%	35,176.56	1.74%	-125.04
4402400 · Rental - Vinegar Hill, LLC	1,558.13	0.07%	520.86	0.03%	1,037.27
4402600 · Rental - Nutrien Ag	44,844.54	1.94%	44,844.54	2.21%	0.00
4403100 · Rental - H.Lee White Museum	1,800.00	0.08%	1,800.00	0.09%	0.00
4403300 · Rental - Fitzgibbons site	0.00	0.00%	240,000.00	11.85%	-240,000.00
4403400 · Rental - Shark-Attach Office	2,550.00	0.11%	2,550.00	0.13%	0.00
4403500 · Rental - WT Terminal Oswego LLC	36,871.92	1.59%	36,871.92	1.82%	0.00
4403600 · Rental - Shop Units (Marina)	0.00	0.00%	600.00	0.03%	-600.00
4405000 · Rental - Miscellaneous	281,100.00	12.15%	2,250.00	0.11%	278,850.00
Total 4400000 · Rental	470,874.95	20.35%	438,575.46	21.65%	32,299.49
4500000 · Misc Income					
4500200 · Misc Income - Novelis	17,627.00	0.76%	2,580.00	0.13%	15,047.00
4501900 · Misc Income - Demurrage reimbur	0.00	0.00%	-2,085.00	-0.10%	2,085.00
4502000 · Misc Income - Labor	106,251.00	4.59%	88,835.51	4.39%	17,415.49
4504900 · Misc Income - Metered Water	280.97	0.01%	218.16	0.01%	62.81
4505000 · Misc Income - Other	127,575.46	5.51%	34,432.64	1.70%	93,142.82
4505400 · Misc Income - Security East	21,067.21	0.91%	38,787.60	1.91%	-17,720.39
Total 4500000 · Misc Income	272,801.64	11.79%	162,768.91	8.04%	110,032.73
4600000 · Stevedoring					
4601800 · Stevedoring - Marubeni	20,087.14	0.87%	169,084.28	8.35%	-148,997.14
4601900 · Stevedoring - Glencore	0.00	0.00%	33,487.64	1.65%	-33,487.64
4602600 · Stevedoring - McKeil Marine	7,004.00	0.30%	4,802.50	0.24%	2,201.50
4602800 · Stevedoring - Mitsubishi	72,067.64	3.11%	48,221.84	2.38%	23,845.80
4603100 · Stevedoring - Hartree Partners	0.00	0.00%	26,786.93	1.32%	-26,786.93
4606100 · Stevedoring - Gunvor	0.00	0.00%	26,791.61	1.32%	-26,791.61
Total 4600000 · Stevedoring	99,158.78	4.28%	309,174.80	15.26%	-210,016.02
4800000 · Marina Income	558,590.66	24.14%	590,646.00	29.16%	-32,055.34
4850000 · RV Park	5,725.00	0.25%	2,735.00	0.14%	2,990.00
Total Income	2,314,244.55	100.00%	2,025,689.28	100.00%	288,555.27